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Bonn, Germany October 2023 The main objective of this report is to provide an overview of the results of the data ecosystem mapping workshop organised by the Ministry of Health of Peru (MINSA), and the GIZ Data4Policy and Digital Innovation in Pandemic Control (DIPC) initiatives in collaboration with the Open Data In-

stitute (ODI) and to offer insights and recommendations for improving vaccine logistics in Peru based on those results.





ABBREVIATIONS:

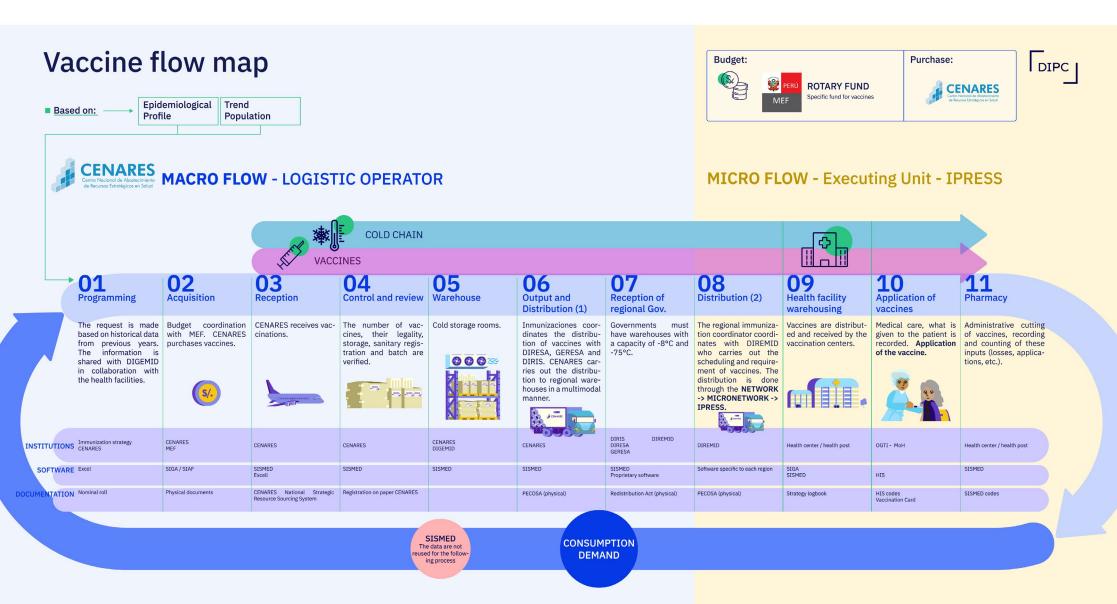
| ALAFARPE | National Association of Pharmaceutical Laboratories | INS | National Institute of Health |
|----------|---|---------|--|
| BMZ | Federal Ministry for Economic | MEF | Ministry of Economy and Finance |
| DMZ | Cooperation and Development (BMZ) | МоН | Peruvian Ministry of Health |
| CDC | National Centre for Epidemiology, Disease Prevention and Control | ODI | Open Data Institute |
| CENARES | National Centre for the Provision of Strategic Health Resources | OGEI | General Office of Statistics and Informatics |
| D4P | Data for Policy | OGTI | General Office of Information Technologies of MoH |
| DGIESP | Directorate General for Strategic Interventions in Public Health | РАНО | Pan American Health Organization |
| | | PCM | Presidency of the Council of Ministers |
| DIGEMID | General Directorate of Medicines, Supplies and Drugs | PCRIS | Creation of Integrated Health Networks Programme |
| DIPC | Digital Innovation for Pandemic Control | RENIEC | National Registry of Identification and Civil Status |
| DIRESA | Regional Directorate of Health | | Civil Status |
| DIDIC | Diversion of Total greated Health | SIS | Comprehensive Health Insurance |
| DIRIS | Directorate of Integrated Health Networks | SUSALUD | National Superintendence of Health |
| DMUNI | Directorate of Immunisation | UNICEF | United Nations Children's Fund |
| DPI | Directorate of Indigenous or Native Peoples | HIS | Health Information Systems |
| DVMSP | Vice-Ministerial Office of Public Health | | |
| GERESA | Regional Health Management National Institute of Statistics and | | |

INEI Informatics



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01 INTRODUCTION.

The COVID-19 pandemic has highlighted the critical role of data in informing public health decisions and interventions. In many countries, it was clear that the success of COVID-19 vaccine deployment depended on a well-functioning logistics system that could effectively manage and track vaccine distribution.

In this context, the German Federal Ministry for Economic Cooperation and Development (BMZ) allocated EUR 10 million to the global policy initiative Digital Innovation in Pandemic Control (DIPC). The aim of DIPC is to strengthen pandemic prevention and response at national and global level and ultimately to reduce the occurrence. spread and consequences of existing and emerging infectious diseases such as COVID-19 by introducing and integrating digital solutions for vaccine delivery processes. In this regard, DIPC sup-

ports the digital health systems of partner countries. Not only will the healthcare system in each of the implementing countries be strengthened, but also the digital ecosystem, as the implementation of DIPC activities will require the reinforcement and support of new developments and/or the integration of existing technologies into national health systems. This will require collaboration with local partners, including government entities, private sector companies and academic institutions. In this sense, the DIPC will contribute to the development of a stronger digital ecosystem in partner countries, with improved access to digital solutions, increased innovation and technological advancement, and better integration of digital technologies into health systems.

After the peak of the pandemic, it became clear that, in relation to immunisation, outbreak control and pandemic prevention, it is crucial to have a thorough understanding of the assets and data systems that underpin the logistics of vaccination, especially to reach vulnerable and indigenous populations who are most often located in hard-to-reach territories.

Therefore, the Ministry of Health (MOH) and BMZ's DIPC and Data-

4Policy (D4P) initiatives organised a workshop on mapping the data ecosystem around immunisation logistics in the country, facilitated by the Open Data Institute (ODI).

The main objective of this workshop was to bring together different actors from the public and private sectors to jointly identify areas for improvement and possible opportunities for data exchange around the vaccination process in Peru.



02 METHODOLOGY.



The Data Ecosystem Mapping is a methodology designed by the ODI to support organisations in identifying and mapping their data ecosystem. This includes not only the data assets or data systems that exist within the ecosystem, but also the data producers, users and the various functions and interactions that occur within it.

This exercise is particularly useful when organisations know that there are data and information gaps that hinder the appropriate use of information for decision-making or other needs but are unclear where the relevant data is located.

By mapping the data ecosystem around immunisation logistics in Peru, all relevant organisations can identify opportunities to strengthen overall data management, improve data quality and enhance data sharing practices.

The vaccination logistics processes covered in this report include all processes along the supply chain (including side-effect management, vaccination certificates, patient identification and scheduling, planning, execution and documentation of vaccine distribution, including through improved surveillance and outbreak management processes, as well

as information management), as well as health financing, competency development and human resource management processes at the interfaces of vaccination logistics with national and international digital systems.

Workshop participants stated that this exercise improved the overall understanding of the data landscape and can inform strategic de-

cision-making around data collection, analysis and dissemination.

The agenda was as follows:

| Time | Session |
|---------------|--|
| 8:30 - 9:00 | Welcome and registration |
| 9:00 - 9:30 | Introduction • Words from MINSA • Words from GIZ • Presentation: ODI Workshop Methodology |
| 9:30 - 10:00 | Context: Data Ecosystem • Data spectrum • Data infrastructure • Data ecosystem mapping • How to map • Examples (includes Snakebite) |
| 10:00 - 10:15 | Coffee Break |
| 10:15 - 11:30 | Discussion: Data ecosystem about the healthcare system • Interactive session: Mapping the data ecosystem of the main use case |
| 11:30 - 12:30 | Information Needs: Presentation of Results and Discussion |

Among the participants of this workshop, were actors from over 32 different institutions from the public, private and civil society sectors.

| Nr. | Name | Type of Actor | Assistance |
|-----|---|-------------------------------|---------------|
| 1 | Directorate of Immunisation (DMUNI) | МоН | Full workshop |
| 2 | Directorate General for Strategic Public Health Interventions (DGIESP) | | Full workshop |
| 3 | Ministry of Health (MoH) | МоН | Full workshop |
| 4 | Vice-Ministerial Office of Public Health (DVMSP) | Government | Introduction |
| 5 | National Registry of Identification and Civil Status (RENIEC) | Government | Introduction |
| 6 | Ministry of Economy and Finance (MEF) | Government | Full workshop |
| 7 | National Centre for the Provision of Strategic Health Resources (CENARES) | МоН | Full workshop |
| 8 | Pan American Health Organization (PAHO) | International Organisation | Full workshop |
| 9 | General Directorate of Medicines, Inputs and Drugs (DIGEMID) | МоН | Full workshop |
| 10 | Regional Health Directorate (DIRESA) | МоН | Full workshop |
| 11 | Regional Health Management (GERESAS) | MoH | Full workshop |
| 12 | Integrated Health Network Directorates (DIRIS) | MoH | Introduction |
| 13 | Governance and Digital Transformation Lab | Government | Introduction |
| 14 | National Institute of Statistics and Informatics (INEI) | MoH | Introduction |
| 15 | National Institute of Health (INS) | МоН | Full workshop |
| 16 | National Center for Epidemiology, Disease Control and Prevention (CDC) | МоН | Full workshop |
| 17 | General Office of Information Technologies (OGTI) MoH | MoH | Full workshop |
| 18 | Office for Information Management (OGEI) MoH | Government | Full workshop |
| 19 | Directorate for Indigenous or Native Peoples (DPI) | Government | Full workshop |
| 20 | Presidency of the Council of Ministers (PCM) | MoH | Full workshop |
| 21 | Programme for the Creation of Integrated Health Networks (PCRIS) | МоН | Full workshop |
| 22 | Comprehensive Health Insurance (SIS) | МоН | Full workshop |
| 23 | National Superintendence of Health (SUSALUD) | Government | Full workshop |
| 24 | Peruvian College of Physicians | Government | Full workshop |
| 25 | Citizen Voices | Civil Society | Full workshop |
| 26 | PRISMA Charity Association | Civil Society | Full workshop |

Among the participants of this workshop, were actors from over 32 different institutions from the public, private and civil society sectors.

| Nr. | Nombre | Tipo de Actor | Asistencia |
|-----|--|-------------------------------|---------------|
| 27 | National Association of Pharmaceutical Laboratories ALAFARPE | Private | Full workshop |
| 28 | Auna Ideas | Private | Full workshop |
| 29 | Aviva Clinic | Private | Full workshop |
| 30 | Open Data Institute (ODI) | International Organisation | Full workshop |
| 31 | United Nations Children's Fund (UNICEF) | International Organisation | Full workshop |
| 32 | German Development Cooperation (GIZ) | International Organisation | Full workshop |

03 **MAIN** RESULTS.

During the workshop, participants from different organisations and sectors discussed their own information systems, data exchange flows and value chains within their own organisations.

This exercise consisted of dividing the participants into 4 teams, in which the following questions were addressed:

WHAT ARE THE RELE-**VANT ACTORS IN THE** VACCINE LOGISTICS PROCESS?

What kind of actors are they (beneficiaries, contributors, users, intermediaries, regulators, creators, or decision-makers)?

02

WHAT ARE THE "FOR-MAL VALUES" GENER-ATED AS A RESULT OF **DATA EXCHANGE?**

Data, reports, documents, physical goods, certificates. services.

03

WHAT ARE THE "IN-**FORMAL VALUES**" AS GENERATED **RESULT OF DATA EX-**CHANGE?

Perspectives, knowledge, feedback, advice, networks, policy, etc.

04

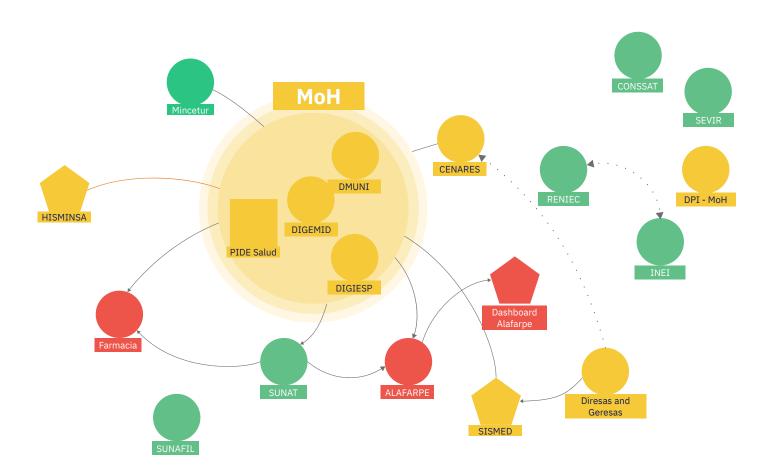
WHAT ARE POTEN-TIAL **OPPORTUNI-TIES** WITHIN THE **ECOSYSTEM?**

Improved data identification of impacts

Figure 1. Team 1.
Data Ecosystem Map Vaccine Logistics in Peru

For example, team 1, as shown in Figure 1, identified as potential opportunities in data flow and exchange better communication between the Regional Health Directorates (DIRESAS) and Regional Health Managers (GERESAS) and the National Centre for Stra-

tegic Health Resources Supply (CENARES) and potential data collaboration between the National Registry of Identification and Civil Status (RENIEC) and the National Institute of Statistics and Informatics (INEI) in order to achieve greater granularity in the data.



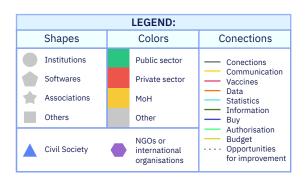
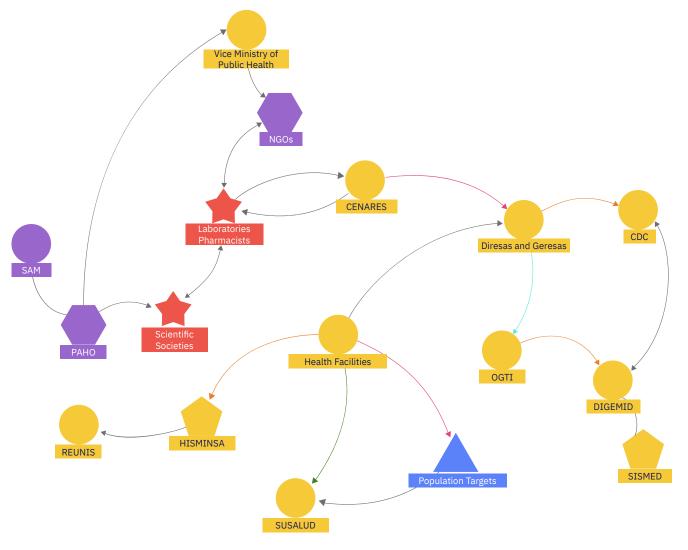


Figure 2. Team 2.
Data Ecosystem Map Vaccine Logistics in Peru

In an additional perspective, as illustrated in Figure 2, the second analysis team has identified DIR-ESAS and GERESAS as key actors within the immunisation process. These entities play a crucial role in data collection and sharing, generating essential statistics that

support and, ideally, can inform decisions in the Ministry of Health and its different directorates, including DIGEMID.





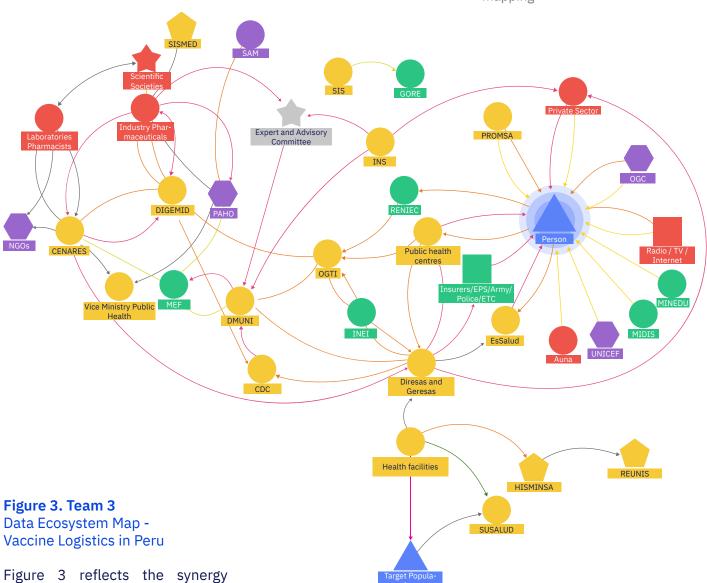
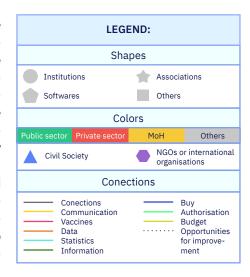


Figure 3 reflects the synergy achieved by the third team, integrating end-users into this equation. This group, composed of the individuals who receive the vaccine doses, acts as the epicentre of a network of interactions that extends beyond the governmental spheres that historically lead public service delivery.

Moreover, the figure reveals that these interactions extend beyond the realm of vaccine logistics as such, encompassing services intrinsically related to the experience of receiving a dose, such as access to a unique population registry, a competence attributed to the domain of RENIEC. Another notable aspect of this representation lies in the convergence of two spheres: the pharmaceutical in-

dustry, in its role as a private actor, and governmental entities, including the Ministry of Health. Prestigious international organisations, such as the Pan American Health Organisation (PAHO), also emerge in this complex web. These interactions are imperative, given the specific contribution and functions of each actor in their respective fields. However, one of the issues discussed during this working session was the opportunity to improve coordination between these actors, allowing for a fluid exchange of information that fosters better decisions. This is particularly important with regard to the optimal management of tangible and financial resources in the logistics linked to the distribution and administration of vaccines.



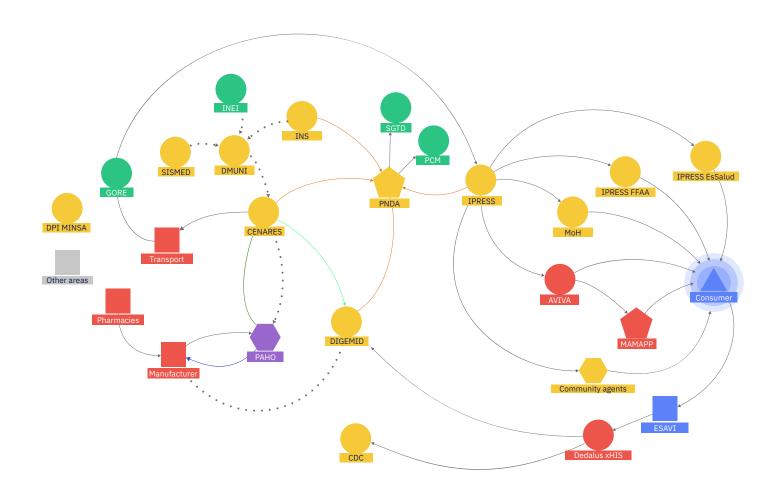


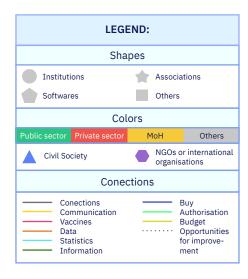
Figure 4. Team 4.Data Ecosystem Map - Vaccine Logistics in Peru

Figure 4 shows how the fourth team has identified immunisation centres and related directorates as essential pillars of the immunisation logistics. However, the dotted lines outline latent opportunities to strengthen the interconnections between these various parts of the ecosystem. Participants envisioned that greater collaboration could emerge if the various directorates of the Ministry of Health strengthen their ties with senators and PAHO.

An interesting nuance of this representation is the allusion to the National Open Data Platform (PNDA), conceived as a possible compen-

dium of information sources from multiple actors. However, in the dialogue during the workshop, the observation emerged that, despite the existence of this portal, not all data resources are transferred and made available to the public.

In the context of health, where the sensitivity of certain data is undeniable, the exchange naturally becomes more sensitive. However, the thought of using the portal as a kind of hub for sharing data between different groups that could help make better decisions sounds like something that might be worth investigating in the future.



04 **Analysis** and Discussion.

A general analysis of the results of each of the teams yielded the following results, which can be categorized into eight broad categories:



- riers to data exchange
- Barriers within the same organ Lack of timely information and isation
- tions and common standards
- Fragmentation and health infor Data gaps and loss of efficiency mation systems

- Lack of interoperability and bar Implications for health decision-making
 - obstacles in estimating vaccine needs
- Need for interoperability solu Manual processes and loss of information in remote regions
 - in the vaccine procurement and distribution process

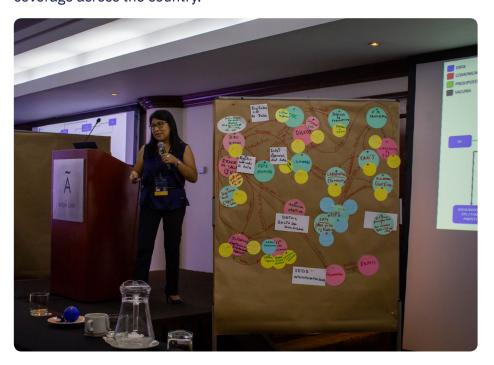
01LACK OF INTEROPERABILITY AND BARRIERS TO DATA EXCHANGE

02BARRIERS WITHIN THE SAME ORGANISATION

During the health data ecosystem mapping workshop, it was identified that one of the most significant challenges is the lack of interoperability and limited data sharing between different actors, both within and across sectors. This lack of interoperability hinders informed decision-making and the implementation of effective health policies. In addition, one of the main barriers identified is the lack of specific regulations that oblige private health service providers to share information with the public health sector.

It was noted that even within the same organisation, there are significant barriers to data sharing. Data is often fragmented across different systems and departments, making it difficult to access and use for decision-making. In addition, differences in data standards and formats used within and between different organisations can hinder the integration and interoperability of information.

The absence of such binding regulations impedes the efficient flow of data between different actors and limits the ability of health authorities to obtain a complete and up-to-date picture of vaccination coverage across the country.



03 **NEED FOR INTEROPERABILI-**TY SOLUTIONS AND COMMON **STANDARDS**

04 **FRAGMENTATION** AND **HEALTH INFORMATION SYS-TEMS**

The importance of establishing interoperability solutions common standards to facilitate data exchange in the health sector was highlighted. This would involve the adoption of technical standards and communication protocols that allow for the seamless transfer of data between different systems and actors, ensuring the integrity and privacy of information.

Fragmentation of the health sector, especially in relation to information systems, was identified as a significant barrier to informed decision-making. It was noted that both the public and private sectors have their own health information systems, making it difficult to integrate and share data between them. This lack of synchronisation and collaboration between the different actors in the sector hinders obtaining a complete and accurate picture of actual vaccination coverage at the national level.

05 IMPLICATIONS FOR HEALTH LACK OF TIMELY INFORMA-**DECISION-MAKING**

06 TION AND OBSTACLES IN ES-TIMATING VACCINE NEEDS

The lack of a complete picture of actual vaccination coverage at the national level has direct implications for health decision-making.

The lack of integrated and upto-date data makes it difficult to identify gaps in vaccination coverage, to evaluate the effectiveness of implemented strategies and to plan resources appropriately to ensure equitable and efficient "coverage".

It was identified that the lack of timely information from the Regional Health Directorates (DIR-ESAS) and the Integrated Health Network Directorates (DIRIS) to the National Centre for Strategic Health Resources Supply (CENARES) represents an obstacle to accurately estimate the number of vaccines needed in each of the health centres. This information gap is especially evident in remote communities, where vaccine procurement planning is affected by the lack of upto-date and accurate data.

This lack of quality and timely availability of data is mainly due to the fact that one of the main inputs for vaccine planning (figures on availability of vaccines in local stores, vaccines used, etc.) are produced in analogue form (paper records). It was observed, both in interviews with key stakeholders and in workshop discussions, that this leads to a loss of efficiency in vaccine planning processes for several reasons. Firstly, paper records are more prone to errors than digital data and can, on several occasions, be lost and create a data gap. In addition, paper records are more difficult to access and analyse than digital data because they must be manually archived and organised, which can take a lot of time and effort, making it difficult not only to share this information, but also to ensure its privacy.

As a result of these factors, paper records generate a loss of efficiency in vaccine planning processes because there is a mismatch not only in time, but also in accuracy in terms of how many vaccines a given health facility will need. This is because, as the data is often not complete, there can be an over- or under-planning of the number of vaccines required.





07MANUAL PROCESSES AND LOSS OF INFORMATION IN REMOTE REGIONS

08DATA GAPS AND LOSS OF EFFICIENCY IN THE VACCINE PROCUREMENT AND DISTRIBUTION PROCESS

Vaccine procurement planning at the national level is based on several factors, including the availability of vaccines in the DIRESAS and DIRIS warehouses. However, it was identified that the collection of this information is done manually, both in the offices of the DIRESAS and DIRIS and in the records of vaccines administered by health workers. In remote communities, such as those located in the Amazon region, the loss of physical records during the transportation process leads to biased reporting of actual vaccine stocks in warehouses and health facilities.

This data gap and loss of information leads to a loss of efficiency at the programmatic level in the process of planning, purchasing, and distributing vaccines. The lack of accurate and up-to-date data makes it difficult to make informed decisions and allocate resources appropriately to ensure vaccination coverage throughout the country. In addition, the loss of records in remote regions affects the accuracy of vaccine inventory reports, which can result in uneven distribution and lack of supply in areas in need.

Integrating these results with previous findings highlights the importance of addressing the data gap and improving information collection and transfer processes in vaccine procurement and distribution planning. The implementation of more robust information systems and the adoption of digital technologies can help reduce data loss and improve efficiency in the vaccine procurement and distribution "process"

05 Conclusions and Recommendations.



Analysis of the results reveals that fragmentation of the health sector and lack of interoperability between information systems are major obstacles to vaccine logistics in Peru. The existence of separate systems in the public and private sector makes it difficult to share data and obtain a comprehensive view of vaccination coverage. In addition, the lack of timely information from health entities and the loss of physical records creates data gaps that affect the efficient planning and distribution of vaccines, especially in remote communities.

To improve vaccine logistics in Peru, it is crucial to establish efficient and secure information-sharing mechanisms, promote binding regulations that oblige private providers to share data with the public sector, and strengthen data collection and management through the use of digital tech-

nologies. In addition, greater collaboration between government entities, private companies and academic institutions is needed to integrate digital technologies into health systems and ensure equitable immunisation coverage across the country. Overcoming these challenges will improve the planning, procurement and distribution of vaccines, benefiting the Peruvian population at large.

06 Research limitations and opportunities.



This report and analysis have some important limitations that we need to consider carefully. The digital domain we addressed, especially when it comes to health data, is dispersed and fragmented. While we have conducted this study with thorough research, including a multi-stakeholder workshop, in-depth research and interviews with key figures in the field, it is crucial to recognise that this report does not necessarily capture the full picture of data in the digital health ecosystem in the Peruvian context.

Firstly, this lack of comprehensiveness is due to the existence

of systems and solutions that are not available to the general public, which limits our overall understanding of the ecosystem. In addition, it is important to note that participation in the workshop and interviews was based on a voluntary basis, which may introduce some biases in the collection of information. As a result, we may not have accurately reflected all opportunities, collaborations and benefits in the analytical framework presented in this report.

In addition, a valuable opportunity arises for these exercises: coordination between different entities involved in research and data generation. A focused effort to systematise the registration and updating of new systems with the appropriate level of detail to identify synergies and avoid duplication becomes crucial.

07 References.

The ODI. 2023. Data Landscape Playbook. Beta. https://open-data-institute.gitbook.io/data-land-scape-playbook/

Round of Mariana's (author) interviews (Peru mission – March 2023)

Monday 13

| Organization | Person |
|--------------|--|
| ALAFARPE | Ángela FloresSairah OcampoNatalia León |
| DIGEMID | Ana Gabriela Silva |

Tuesday 14

| Organization | Person |
|-----------------------|--|
| IT Direction - MoH | Ing. Miguel Gutierrez, IT Director Ing. Luis Valeriano, Executive Director Ing. Francisco Quiñones Ing. Luz Eusebio |

Wednesday 15

| Organization | | Person |
|-----------------------------------|---|--|
| SUSALUD | • | Alfonzo Erazo |
| Indigenous Di- rection and CDC | • | DPI: Lic. Ofelia Alencastre CDC: Dr. Cesar Munayco Escate – General Director |
| CENARES | • | Betyna Zelaya Damian Tulio Perez Damian |

Thursday 16

| Organization | Person |
|--------------|---|
| GIZ | Dr. Ana MorenoTessa LennemannKarem SalinasMariana Carrillo |
| PAHO | • Dr. Carlos Arósquipa |
| RENIEC | Carlos Arce |



Friday 17

| Organization | Person |
|--------------|---|
| UPCH | Fiorella KrappDr. Carlos Zamudio |

Tuesday 21

| Organization | Person |
|---------------|--|
| GIZ | Mariana CarrilloTessa LennemannKarem SalinasFlavia Juarez |
| PAHO | • Dr. Carlos Arósquipa |
| AIDESEP | Juan ReateguiTabea CasiqueAlfredo Rodriguez |
| Mamás del Río | Magaly BlasÁngela Alva |

08 ANNEXES

Appendices Data Asset Matrix

| Nr. | Data Asset | Administrator |
|-----|---|---------------------------------|
| 1 | Vaccine Requirements (Excel Sheet) | MoH-DMUNI |
| 2 | HISMINSA - Health Care Systems | МоН |
| 3 | System e-QHALI | МоН |
| 4 | Integrated Administrative Management System (SIGA) | Ministry of Economy and Finance |
| 5 | Integrated Financial Management System (SIAF) | Ministry of Economy and Finance |
| 6 | Integrated Supply System for Pharmaceuticals, Medical Devices and Health Care Products (SISMED) | МоН |
| 7 | INFORHUS (CUPS) | МоН |
| 8 | Health Information System (SIS) | МоН |
| 9 | Vaccination Card | МоН |
| 10 | Vaccine Distribution | CENARES |
| 11 | Peru in Your Hands | МоН |

| Nr. | Data Asset | Administrator |
|-----|---|---|
| 12 | Virtual test to rule out coronavirus | Peruvian Medical College (CMP) |
| 13 | Smart Doctor | NA |
| 14 | Covid-19 Arequipa | Regional Government of Arequipa |
| 15 | PAHO Americas Dashboard | PAHO |
| 16 | Order Outgoing Receipt (PECOSA) | МоН |
| 17 | Coronavirus APP | NA |
| 18 | Epidemiologic Calculator | DataScience Research Peru |
| 19 | OpenMRS (HIV/TB) | USAID |
| 20 | Peru Country Profile | РАНО |
| 21 | Demographic and Family Health Survey - ENDES | INEI |
| 22 | Survey of Health Facilities in the Care of Growth and Development Control, Immunizations and Demonstration Sessions in children under 36 months of age. | INEI |
| 23 | COVID 19 room | CDC |
| 24 | Vaccine Registry | МоН |
| 25 | National Registry of Identification and Civil Status (RENIEC) | |
| 26 | Electoral Roll | National Office of Electoral Processes - ONPE |
| 27 | PAHO COVID Dashboard | РАНО |
| 28 | GeoRIS | |
| 29 | Vaccination database | MoH (OGTI) |
| 30 | Vaccine scheduling | MoH (OGTI) |
| 31 | Influenza Observatory | |
| 32 | COVID Viewer | МоН |

DIPC